



**Gert Sibande
District Municipality**

2011/12 SDBIP Scorecard



**“A District Municipality Striving to Excel in Good
Governance and Quality Infrastructure.”**

Table of Contents

1. EXECUTIVE SUMMARY	2
1.1 INTRODUCTION.....	2
1.2 SDBIP DEVELOPMENT.....	2
1.3 FINANCIAL MANAGEMENT	4
1.4 CONCLUSION	4
2. FINANCIAL SCHEDULES	5
2.1 SDBIP CASHFLOW - BUDGET YEAR 2011/12 - SA 25	5
2.2 SDBIP - BUDGET YEAR 2011/12 - SA 26	6
2.3 SDBIP - BUDGET YEAR 2011/12 - SA 27	7
2.4 SDBIP: CAPITAL BUDGET: MULTI YEAR BUDGETS COMPARISONS	8
2.5 INDIRECT AND DIRECT PROJECTS 2011/12	9
3. SDBIP SCORECARD BY KEY PERFORMANCE AREA	24
3.1 KPA 1: MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT	24
3.2 KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT	27
3.3 KPA 3: LOCAL ECONOMIC DEVELOPMENT	34
3.4 KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	35
3.5 KPA 5: INTERGOVERNMENTAL RELATIONS, GOOD GOVERNANCE AND PUBLIC PARTICIPATION.....	38
3.6 KPA 6: SPATIAL RATIONALE AND MUNICIPAL PLANNING ALIGNMENT	43
4. STRATEGIC PROJECTS TO SUPPORT SERVICE DELIVERY	44

1. EXECUTIVE SUMMARY

The purpose of this document is to present the Service Delivery and Budget Implementation Plan (SDBIP) of the Gert Sibande District Municipality for the financial year 2011/12. This SDBIP was developed on the basis of the Council approved IDP, and MTREF. Council approved the revised Integrated Development Plan (IDP) and the Medium Term Revenue and Expenditure Framework (MTREF) on 12th May 2011 in accordance with Section 29 of the MSA and Section 21(b) of the MFMA.

1.1 INTRODUCTION

GSDM is demarcated as D30 as per the Municipal Demarcation Board, and is one of the three (3) District Municipalities that constitute the Mpumalanga Province. Spatially Gert Sibande District Municipality is the largest of the three Districts in Mpumalanga Province at 31 846 km², covering 40% of the Mpumalanga Province's land mass. The District is made of Seven (7) constituent Local Municipalities

The District Municipality is bordered by Ekurhuleni Metro to the west and Sedibeng District Municipality to the south west respectively both in Gauteng Province, Northern Free State and Thabo Mofutsanyane District Municipalities to the south east both in the Free State Province, Ehlanzeni District Municipality to the north east and Nkangala District Municipality to the north respectively both in Mpumalanga Province, Amajuba and Zululand District Municipalities in KwaZulu-Natal Province to the south east, and Swaziland to the east.¹

1.2 SDBIP DEVELOPMENT

This SDBIP document was informed and developed from the 2011/12 IDP and therefore embodies the collective blueprint for the desired strategic direction of the District. The Districts intention is to ensure that the 2011/12 Financial year will result in achieving a lasting legacy and be instrumental in building a truly developmental District Municipality, where social, economic and material prosperity of the citizens is the order of the day.

The Gert Sibande District Municipality vision statement embodies these basic principles:

“A district municipality striving to excel in good governance and quality infrastructure”²

It is with these values in mind that the vision has been translated into key developmental goals that are categorized into six (6) key performance areas (KPA's) as follows:

¹ Reference 2011/12 IDP

² ibid

- Municipal Transformation and Organization Development
- Basic Service Delivery and Infrastructure Development
- Local Economic Development
- Municipal Financial Viability and Management
- Intergovernmental Relations, Good Governance and Public Participation
- Spatial Rationale and Municipal Planning Alignment

The development, implementation and monitoring of an SDBIP is required by the Municipal Finance Management Act (MFMA). The SDBIP is a detailed one year plan of the municipality's strategic plan incorporating quarterly targets and three year outer targets as required by the Municipal Finance Management Act (MFMA). The MFMA requires the municipality to compile a SDBIP for submission to the Mayor after approval by Council of the MTREF for the 2011/12 financial year. According to the Municipal Finance Act (MFMA) the definition of a SDBIP reads:

'service delivery and budget implementation plan' means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must include the following:

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote

The SDBIP facilitates the process of holding management accountable for their performance by measuring actual performance in service delivery against quarterly targets and the budget based on monthly projections of revenue and expenditure. The SDBIP therefore informs and is aligned to the objectives as reflected in the individual performance agreements of the municipal manager and senior managers.

The constitution and the local Government statutes enjoin District Municipalities with the obligation of positively influencing regional economies as well as improving the general well being of its communities. It is in recognition and pursuit of these obligations therefore that the GSDM has resolved to embrace the National and Provincial development objectives in meeting the 2014 Millennium Development Targets. In doing so, GSDM has promoted infrastructure development and upgrading as paramount in fulfilling its regional economic development objective.³

We are therefore determined to continuously monitor and evaluate our performance in attaining the objectives as articulated to herein so as to make our District truly a better one.

³ ibid

The Institutional scorecard reflects the planned outcomes of the Strategic Objectives, and the outputs will be monitored and reported on a quarterly basis to the Mayor and Council. These reports will inform the Annual Report that will be compiled and submitted to National Treasury as prescribed by the MFMA.

1.3 FINANCIAL MANAGEMENT

The MFMA requires the SDBIP of municipalities to include a cash flow breakdown for the implementation of the operational and capital budget, which is included in this document. The finances will be monitored monthly through the section 71 reporting process, and will together with the performance monitoring inform the formulation of any adjustments to be made on the budget and/or SDBIP for the 2011/12 year. All annual financial targets on this SDBIP and on the IDP will be monitored monthly and quarterly in order to assess the financial situation of the municipality

1.4 CONCLUSION

Accountability and transparency in the way we manage this institution, in terms of financial and human capital is what will ensure success for all concerned. We therefore present this our SDBIP for the 2011/12 financial year and trust that we deliver on the mandate that we have adopted and realize the aspirations of the communities that we serve. This will be demonstrated when we report on our activities through the Annual Report and that we can be proud of our achievements delivered by a cohesive and transparent administration.

2. FINANCIAL SCHEDULES

2.1 SDBIP CASHFLOW - BUDGET YEAR 2011/12 - SA 25

DESCRIPTION

REVENUE BY SOURCE	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	TOTAL
Interest earned -ext investment	-70,000	-70,000	-1,070,000	-370,000	-70,000	-70,000	-588,000	-88,000	-288,000	-88,000	-88,000	-547,810	-3,407,810
Transfers recognised	105,675,440	0	0	0	82,739,621	0	0	0	62,076,940	0	0	-7,600,000	258,092,000
Other revenue	-162,732	30,126,627	-532,600	-542,327	-536,872	-517,876	-503,043	-493,515	-522,915	-510,715	-510,799	-3,766,289	-38,726,309
TOTAL REVENUE	105,908,171	30,196,627	-1,602,600	-912,327	83,346,493	-587,876	-1,091,043	-581,515	62,887,855	-598,715	-598,799	11,914,099	300,226,119

EXPENDITURE BY TYPE	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	TOTAL
Employee related cost	4,947,835	4,936,053	4,977,458	5,264,377	5,349,379	5,331,197	5,471,734	5,531,900	5,564,490	5,446,055	5,446,777	5,550,883	63,818,139
Remuneration of councilors	723,004	723,004	727,898	723,004	723,004	723,004	723,004	1,028,640	768,764	764,506	764,506	759,612	9,151,950
Depreciation & impairment	994,389	994,389	994,389	994,389	994,390	994,391	994,392	994,392	994,392	994,392	994,392	994,438	11,932,735
Contracted services	234,400	334,400	234,400	234,400	234,400	234,400	234,530	234,530	234,530	234,530	234,530	234,550	2,913,600
Transfers & Grants	2,203,000	4,673,000	10,279,980	14,213,641	21,842,088	18,052,882	17,558,881	15,217,691	15,949,546	13,864,343	18,935,668	16,273,695	169,064,415
Other expenditure	3,619,047	2,115,328	2,354,608	2,665,138	2,748,158	2,562,668	2,202,738	2,057,638	1,919,429	1,903,690	2,010,692	2,320,732	28,479,866
TOTAL EXPENDITURE	12,721,675	13,776,174	19,568,734	24,094,949	31,891,419	27,898,542	27,185,279	25,064,791	25,431,151	23,207,516	28,386,566	26,133,910	285,360,705

Contributed assets	10,800,000	11,000,000	6,000,000	2,500,000	2,700,000	200,000	500,000	900,000	900,000	900,000	400,000	200,000	37,000,000
---------------------------	-------------------	-------------------	------------------	------------------	------------------	----------------	----------------	----------------	----------------	----------------	----------------	----------------	-------------------

Surplus / (Deficit)	82,386,496	5,420,453	23,966,134	25,682,622	48,755,074	27,510,666	26,594,236	25,383,276	36,556,703	23,508,801	28,187,767	14,419,810	-22,134,586
----------------------------	-------------------	------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	--------------------

The amount of R -22 134 586 will be funded from the accumulated surplus as indicated in the "Financing: Multi Year Budgets" table

2.2 SDBIP - BUDGET YEAR 2011/12 - SA 26

See admin of the Act	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	TOTAL
090, 093,096 ; 100 ; 106 ; 109,620	-89,616	-90,686	-462,853	-462,853	-460,722	-458,954	-460,722	-462,146	-461,429	-461,429	-461,105	-3,703,039	-8,035,555
092 ; 101	-99	-158	-256	-256	-138	-39	-138	-217	-177	-177	-158	-158	-1,970
089,094 ; 095 ; 097 ; 098 ; 099	-1,173	-1,890	-3,073	-3,073	-1,648	-475	-1,648	-2,608	-2,123	-2,123	-1,910	-1,900	-23,640
102 ; 107 ; 610 ; 503 ;630	105,815,224	30,100,591	-1,131,065	-440,792	82,881,104	-127,577	-625,654	-112,012	62,420,414	-131,275	-132,324	-605,711	284,523,744
091 ; 104 ; 105	-1,705	-2,731	-4,426	-4,426	-2,382	-688	-2,382	-3,748	-3,070	-3,070	-2,731	-7,602,721	-7,634,080
103 ; 108	-357	-570	-927	-927	-499	-143	-499	-784	-642	-642	-570	-570	-7,130
	105,908,171	30,196,627	-1,602,600	-912,327	83,346,493	-587,876	-1,091,043	-581,515	62,887,855	-598,715	-598,799	11,914,099	300,226,119

	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	TOTAL
090, 091,093,096 ; 100 ; 106 ; 109,620,capex	14,742,275	14,478,395	9,465,632	6,157,529	6,532,648	4,086,541	4,245,124	4,639,575	4,380,141	4,386,585	3,883,997	3,735,630	80,734,070
092 ; 101	778,651	596,455	770,142	1,103,206	1,206,556	734,684	637,181	789,681	674,786	524,831	777,331	557,058	9,150,560
089,094 ; 095 ; 097 ; 098 ; 099	2,606,772	2,600,347	2,727,373	2,650,881	2,646,099	2,695,302	2,710,435	2,734,323	2,737,904	2,814,622	2,872,122	3,425,940	33,222,120
102 ; 107 ; 610 ; 503 ;630	1,659,236	896,236	790,604	851,205	826,016	991,122	995,411	1,022,530	1,022,459	995,250	791,868	792,907	11,634,845
104 ; 105, indir, projects, donations	2,963,242	5,433,242	11,043,484	14,999,301	22,612,977	18,823,771	18,329,901	15,988,711	16,725,890	14,630,639	19,705,658	17,048,419	178,305,235
103 ; 108	771,500	771,500	771,500	832,827	767,122	767,123	767,228	789,972	789,972	755,588	755,589	773,956	9,313,875
	23,521,675	24,776,174	25,568,734	26,594,949	34,591,419	28,098,542	27,685,279	25,964,791	26,331,151	24,107,516	28,786,566	26,333,910	322,360,705

	82,386,496	5,420,453	23,966,134	25,682,622	48,755,074	27,510,666	26,594,236	25,383,276	36,556,703	23,508,801	28,187,767	14,419,810	-22,134,586
--	-------------------	------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	--------------------

2.3 SDBIP - BUDGET YEAR 2011/12 - SA 27

DESCRIPTION

REVENUE BY VOTE	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	TOTAL
Exec & Council	-869	-1,388	-2,256	-2,256	-1,218	-349	-1,218	-1,907	-1,557	-1,557	-1,388	-1,378	-17,340
Budget & Treas	105,815,942	-101,740	-1,132,932	-442,659	82,882,109	-127,864	-626,659	-113,592	62,421,707	-132,567	30,133,473	-606,860	284,538,104
CS	-1,359	-2,187	-3,546	-3,546	-1,901	-552	-1,901	-3,014	-2,453	-2,453	-2,207	-2,197	-27,315
Health	-218	-349	-567	-567	-305	-87	-305	-480	-392	-392	-349	-349	-4,360
Planning & Dev	-89,784	-90,964	-463,299	-463,299	-460,959	-459,023	-460,959	-462,522	-461,746	-461,746	-461,383	11,303,317	-15,639,000
TOTAL REVENUE	105,908,171	-196,627	-1,602,600	-912,327	83,346,493	-587,876	-1,091,043	-581,515	62,887,855	-598,715	30,598,799	11,914,099	300,226,119

EXPENDITURE BY VOTE	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	TOTAL
Exec & Council	13,606,721	13,374,057	8,351,318	5,003,462	5,370,004	2,903,536	2,728,723	3,122,874	2,874,658	2,807,649	2,307,649	2,122,210	64,572,861
Budget & Treas	2,765,017	1,822,485	1,858,567	2,181,919	2,271,816	2,011,909	2,023,021	2,231,928	2,105,302	1,933,940	1,983,059	1,759,223	24,948,185
CS	2,714,826	2,711,208	2,899,262	2,918,571	2,894,240	2,933,381	3,036,482	3,054,126	3,058,148	3,202,518	3,257,429	3,837,533	36,517,725
Health	506,164	506,164	506,164	511,895	511,895	511,895	511,895	511,895	511,895	477,511	477,512	483,243	6,028,130
Planning & Dev	3,928,948	6,362,259	11,953,423	15,979,103	23,543,464	19,737,820	19,385,158	17,043,968	17,781,148	15,685,897	20,760,916	18,131,700	190,293,805
TOTAL EXPENDITURE	23,521,675	24,776,174	25,568,734	26,594,949	34,591,419	28,098,542	27,685,279	25,964,791	26,331,151	24,107,516	28,786,566	26,333,910	322,360,705

Surplus / (Deficit)	82,386,496	24,579,547	23,966,134	25,682,622	48,755,074	27,510,666	26,594,236	25,383,276	36,556,703	23,508,801	1,812,233	14,419,810	-22,134,586
----------------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	------------------	-------------------	--------------------

2.4 SDBIP: CAPITAL BUDGET: MULTI YEAR BUDGETS COMPARISONS

Detail	Budget 2011/2012													Budget 2012/2013	Budget 2013/2014
	<u>R</u>	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	<u>R</u>	<u>R</u>
New Office Complex & Alterations	27,000,000	10,000,000	10,000,000	5,000,000	2,000,000									20,000,000	0
Lab equipment	1,000,000		200,000	200,000	200,000	200,000	200,000								
Disaster Centres - Mkhondo, Dipaleseng, Albert Luthuli	4,000,000	300,000	300,000	300,000	300,000	500,000		500,000	400,000	400,000	400,000	400,000	200,000	3,000,000	3,000,000
Landfill Site	0													10,000,000	10,000,000
Construction equipment / Vehicles	2,000,000					2,000,000								5,000,000	5,000,000
Office furniture and equipment	3,000,000	500,000	500,000	500,000	0	0	0		500,000	500,000	500,000			5,000,000	5,000,000
Sub-Total	37,000,000	10,800,000	11,000,000	6,000,000	2,500,000	2,700,000	200,000	500,000	900,000	900,000	900,000	400,000	200,000	43,000,000	23,000,000

2.5 INDIRECT AND DIRECT PROJECTS 2011/12

INDIRECT ALLOCATIONS - MM																	
Department	ACC Code	Description	DRAFT													DRAFT	DRAFT
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
		GRANTS															
110	256007	BURSARIES	1,000,000	150,000	80,000	80,000	80,000	80,000	80,000	200,000	50,000	50,000	50,000	50,000	50,000	1,000,000	1,000,000
110	256015	TRADITIONAL AFFAIRS / PROJECTS	300,000		30,000		30,000		190,000		30,000		20,000			300,000	300,000
110	256028	EMERGENCY / CONTINGENCIES	500,000								500,000					500,000	500,000
111	256106	PLANNING	1,500,000	75,000	75,000	150,000	150,000	150,000	112,500	112,500	135,000	135,000	135,000	135,000	135,000	1,000,000	2,000,000
111	256544	PLANNING - GERT SIBANDE VILLAGE	1,000,000	500,000	300,000	200,000										0	0
		TOTAL															
		GRANTS	4,300,000	725,000	485,000	430,000	260,000	230,000	382,500	312,500	715,000	185,000	205,000	185,000	185,000	1,000,000	2,000,000

INDIRECT ALLOCATIONS - CORPORATE SERVICES

Department	Account Code	Description	DRAFT												DRAFT	DRAFT	
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
		GRANTS															
112	256009	REVENUE COLLECTION /DATA CLEANS	100,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	9,000	9,000	9,000	9,000	100,000	100,000
112	256013	WOMEN'S DEVELOPMENT CAPACITY	300,000			25,000			200,000		25,000			50,000		300,000	300,000
112	256014	RELIGIOUS AFFAIRS(MORAL REGENE	150,000				50,000			50,000			50,000			150,000	150,000
112	256025	IT FOR THE REGION	300,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	300,000	300,000
112	256026	CAPACITY BUILDING/COMM PARTICI	2,000,000	160,000	160,000	160,000	160,000	160,000	160,000	170,000	170,000	170,000	170,000	170,000	190,000	4,000,000	3,000,000
		TOTAL GRANTS	2,850,000	193,000	193,000	218,000	243,000	193,000	393,000	253,000	228,000	204,000	254,000	254,000	224,000	4,850,000	3,850,000

INDIRECT ALLOCATIONS - IGR

Department	Account Code	Description	DRAFT													DRAFT	DRAFT
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
		GRANTS															
113	256002	MAYORAL EXCELLANCE AWARDS	500,000						250,000			250,000				700,000	700,000
113	256004	SPORT,ART AND CULTURE	250,000			15,000	85,000					100,000			50,000	0	0
113	256011	YOUTH DEVELOPMENT	300,000				100,000					100,000			100,000	300,000	300,000
113	256016	OFFICE - RIGHTS OF THE CHILD	100,000							100,000						100,000	100,000
113	256017	MUNICIPAL HEALTH & ENVIROMENT	800,000	40,000	80,000	150,000	70,000	50,000	40,000	40,000	60,000	70,000	100,000	50,000	50,000	1,000,000	1,000,000
113	256022	LED AND TOURISM	1,000,000			200,000			300,000					500,000		400,000	400,000
113	256106	RURAL AND AGRI DEVELOPMENT	300,000					100,000				100,000			100,000	600,000	600,000
113	256107	CO-OPERATIVES SUPPORT	300,000				100,000					100,000			100,000	250,000	250,000
		TOTAL GRANTS	3,550,000	40,000	80,000	365,000	355,000	150,000	590,000	140,000	60,000	720,000	100,000	550,000	400,000	3,350,000	3,350,000

INDIRECT ALLOCATIONS - FINANCE

Department	Account Code	Description	DRAFT													DRAFT	DRAFT
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
		GRANTS															
114	256021	INTEREST AND REDEMPTION	8,677,690					4,338,845						4,338,845		8,677,690	8,677,690
114	256100	DEPRECIATION AND LICENCES	2,968,150	240,000	240,000	240,000	240,000	240,000	240,000	254,691	254,691	254,691	254,691	254,691	254,695	2,968,150	2,968,150
114	256541	OPERATION CLEAN AUDIT	500,000			300,000					200,000					1,000,000	1,000,000
		TOTAL GRANTS	12,145,840	240,000	240,000	540,000	240,000	4,578,845	240,000	254,691	454,691	254,691	254,691	4,593,536	254,695	12,645,840	12,645,840

DONATIONS

Department	Account Code	Description	DRAFT													DRAFT	DRAFT
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
		GRANTS															
115	255818	DONATIONS	200,000		50,000			50,000			50,000			50,000		200,000	200,000
		TOTAL GRANTS	200,000	0	50,000	0	0	50,000	0	0	50,000	0	0	50,000	0	200,000	200,000

INDIRECT ALLOCATIONS - COMMUNITY SERVICES

Department	Account Code	Description	DRAFT												DRAFT	DRAFT	
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
		GRANTS															
116	256023	IDP - NEW AND UPDATE	150,000		15,000			15,000			15,000				105,000	150,000	150,000
116	256027	PROMOTION OF THE DISTRICT/COMM	2,300,000		400,000	60,000	500,000	60,000	60,000	400,000	60,000	100,000	500,000	60,000	100,000	2,500,000	2,500,000
116	256024	UPDATE BULK WATER/SEWER REPORT	500,000			100,000	100,000	100,000		100,000		20,014		39,986	40,000	500,000	500,000
116	256008	COORDINATION HIV AND AIDS	300,000		10,000	45,000		10,000	75,000		130,000	15,000			15,000	300,000	300,000
116	256012	DISASTER MANAGEMENT	400,000			50,000			100,000			250,000			400,000	400,000	400,000
116	256018	PEOPLE WITH DISABILITIES	200,000	5,000			35,000	100,000			5,000			55,000		200,000	200,000
116		TOURISM DEVELOPMENT	3,000,000			1,000,000	1,000,000					1,000,000					
		TOTAL GRANTS	6,850,000	5,000	425,000	1,205,000	1,635,000	285,000	135,000	500,000	210,000	1,135,014	500,000	154,986	660,000	4,050,000	4,050,000
			29,695,840	1,203,000	1,423,000	2,758,000	2,733,000	5,436,845	1,740,500	1,460,191	1,667,691	2,498,705	1,313,691	5,737,522	1,723,695		

DIRECT ALLOCATION - ALBERT LUTHULI

Department	Account Code	Description	DRAFT												DRAFT	DRAFT	
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
		GRANTS															
130	256501	RING ROAD ELUKWATINI	1,000,000		250,000	250,000	250,000	250,000								0	0
130	256505	SILOBELA SEWER RETICULATION	721,980			221,980	250,000	250,000								0	0
130		ELUKWATINI RING ROADS	3,000,000	100,000	100,000	100,000	250,000	250,000	250,000	250,000	250,000	250,000	500,000	400,000	300,000		
130		ELUKWATINI STADIUM	500,000		100,000	100,000	100,000	100,000	100,000								
130		SILOBELA ROADS	4,000,000		50,000	100,000	100,000	300,000	450,000	500,000	500,000	500,000	500,000	500,000	500,000		
130		VIP RURAL AREA	1,500,000		50,000	100,000	100,000	100,000		250,000	250,000	250,000	250,000	150,000			
130		PROVISION OF BOREHOLES	1,500,000		50,000	100,000	100,000	100,000		250,000	250,000	250,000	250,000	150,000			
		TOTAL GRANTS	12,221,980	100,000	600,000	971,980	1,150,000	1,350,000	800,000	1,250,000	1,250,000	1,250,000	1,500,000	1,200,000	800,000	0	0

DIRECT ALLOCATION - MSUKALIGWA

Department	Account Code	Description	DRAFT													DRAFT	DRAFT
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
		GRANTS															
150	256508	BREYTEN ROADS	1,000,000	200,000	200,000	200,000	200,000	200,000								0	0
150	256512	ERMELO SEWER TREATMENT PLANT	805,243			300,000	300,000	205,243								0	0
150		SHEEPMOOR ROADS	3,000,000	200,000	50,000	100,000	200,000	400,000	400,000	400,000	400,000	450,000		200,000	200,000		
150		DAVEL ROADS	4,000,000	200,000	50,000	100,000	200,000	400,000	400,000	400,000	200,000	500,000	500,000	500,000	550,000		
150		DAVEL REFURBISH OF SEWER PLANT	2,000,000					50,000	300,000	300,000	300,000	300,000	300,000	300,000	150,000		
150		CASSIM PARK ROADS & STORM WATER	1,000,000	100,000		100,000	100,000	100,000	100,000	100,000	100,000	100,000		100,000	100,000		
150		SEWER UPGRADE KHAYELIHLE	4,000,000		50,000	100,000	200,000	400,000	400,000	400,000	400,000	500,000	500,000	500,000	550,000		
150		WATER RETICULATION KHAYELIHLE	5,000,000		50,000	100,000	200,000	450,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000		
		TOTAL GRANTS	20,805,243	700,000	400,000	1,000,000	1,400,000	2,205,243	2,200,000	2,200,000	2,000,000	2,450,000	1,900,000	2,200,000	2,150,000	0	0

DIRECT ALLOCATION - GOVAN MBEKI

Department	Account Code	Description	DRAFT												DRAFT	DRAFT	
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
160	55040	GRANTS	0													0	0
160	256422	CONSTRUCTION ROADS	362,382			100,000	100,000	100,000	62,382							0	0
160	256454	RURAL ROADS	500,000			100,000	100,000	100,000	100,000	100,000						0	0
160	256516	ROADS IN BETHAL	2,688,147		50,000	100,000	200,000	400,000	400,000	400,000	400,000	200,000	200,000	338,147		0	0
160		LEANDRA ROADS	2,000,000		50,000	100,000	200,000	400,000	400,000	400,000	350,000	100,000					
160		EMZINONI ROADS	3,500,000		50,000	100,000	200,000	400,000	400,000	400,000	400,000	500,000	500,000	500,000	50,000		
160		VIP	1,000,000			50,000	100,000	200,000	200,000	300,000	150,000						
160		BOREHOLES	1,000,000			50,000	100,000	200,000	200,000	300,000	150,000						
160		BETHAL ELECTRICITY REFUND	2,500,000													2,500,000	
160		KINROSS ROADS	2,000,000		50,000	100,000	100,000	150,000	200,000	200,000	200,000	200,000	300,000	300,000	200,000		
		TOTAL GRANTS	15,550,529	0	200,000	700,000	1,100,000	1,950,000	1,962,382	2,100,000	1,650,000	1,000,000	1,000,000	1,138,147	2,750,000	0	0

DIRECT ALLOCATION - MKHONDO

Department	Account Code	Description	DRAFT													DRAFT	DRAFT
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
		GRANTS AND SUBSIDIES															
172	256428	DRIEFONTEIN WTW INCREASE CAP	1,037,339			50,000	100,000	200,000	200,000	300,000	150,000	37,339				0	0
172	256517	EZIMBUZINI UPGRAD/RE FURB ROADS	1,000,000			50,000	100,000	200,000	200,000	300,000	150,000					0	0
172	256518	DRIEFONTEIN CONVERSION RDP HOUSES	2,000,000		50,000	100,000	200,000	200,000	300,000	150,000	300,000	200,000	200,000	200,000	100,000	0	0
172	256520	AMSTERDAM /KWA THANDEKA ROADS	1,659,999			50,000	100,000	200,000	200,000	300,000	150,000	200,000	200,000	259,999		0	0
172	256541	UPGRADING OF MARK STREET	3,100,652		50,000	100,000	200,000	300,000	300,000	300,000	300,000	300,000	200,652	500,000	550,000	0	0
172		EZIMBUZINI ROADS	6,000,000		500,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000		
172		DRIEFONTEIN CONVERSION RDP HOUSES	4,000,000		50,000	100,000	200,000	400,000	400,000	400,000	400,000	500,000	500,000	500,000	550,000		

DIRECT ALLOCATION – MKHONDO (continued)

Department	Account Code	Description	DRAFT												DRAFT	DRAFT	
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
172		VIP RURAL AREA	1,000,000			50,000	100,000	200,000	200,000	300,000	150,000						
172		RESEALING/ POTHOLES ETHANDA TAXI ROUTE	3,000,000		50,000	100,000	200,000	400,000	400,000	350,000	300,000	300,000	300,000	300,000	300,000		
172		MANGU SUTHU UPGRADING	3,000,000		50,000	100,000	200,000	200,000	200,000	200,000	400,000	400,000	400,000	400,000	450,000		
172		AMSTERDAM SEWER	2,000,000		50,000	100,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	250,000		
		TOTAL GRANTS	31,797,990	0	850,000	1,450,000	2,350,000	3,450,000	3,550,000	3,750,000	3,450,000	3,187,339	3,050,652	3,409,999	3,300,000	0	0

DIRECT ALLOCATION - LEKWA																	
Department	Account Code	Description	DRAFT													DRAFT	DRAFT
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
		GRANTS															
180	256423	CONSTR 10 ML RESERVOIR	180,641			100,000	80,641									0	0
180	256523	MORGENZO N ROADS	1,313,502			50,000	100,000	200,000	300,000	300,000	300,000	63,502				0	0
180		MORGENZO N ROADS	1,700,000			50,000	100,000	200,000	300,000	300,000	300,000	250,000	200,000				
180		SAKHILE ROADS & STORMWATER	4,000,000		50,000	100,000	200,000	400,000	400,000	400,000	400,000	500,000	500,000	500,000	550,000		
180		10 ML WATER TREATMENT PLANT	4,000,000		50,000	100,000	200,000	400,000	400,000	400,000	400,000	500,000	500,000	500,000	550,000		
180		CONSTRUCTION OF VIP'S	1,000,000		50,000	100,000	200,000	200,000	300,000	150,000							
180		SAKHILE UPGRADING STADIUM	1,500,000		50,000	100,000	200,000	300,000	300,000	300,000	250,000						
180		UPGRADING OF RIVERPARK	1,000,000		50,000	100,000	200,000	200,000	300,000	150,000							
		TOTAL GRANTS	14,694,143	0	250,000	700,000	1,280,641	1,900,000	2,300,000	2,000,000	1,650,000	1,313,502	1,200,000	1,000,000	1,100,000	0	0

DIRECT ALLOCATION - DIPALESENG

Department	Account Code	Description	DRAFT												DRAFT	DRAFT	
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
		GRANTS															
184	256528	SIYATHEMBA UPGRAD/RE FURB ROADS	952,624			200,000	200,000	200,000	200,000	152,624						0	0
184	256531	GREYLINGSTAD ROADS	946,066			200,000	200,000	200,000	200,000	146,066						0	0
184		BALFOUR TOWN ROADS	4,000,000		50,000	100,000	200,000	400,000	400,000	400,000	400,000	500,000	500,000	500,000	550,000		
184		SIYATHEMBA ROADS	4,000,000		50,000	100,000	200,000	400,000	400,000	400,000	400,000	500,000	500,000	500,000	550,000		
184		VIP	1,000,000		50,000	100,000	200,000	200,000	300,000	150,000							
184		BOREHOLES	1,000,000		50,000	100,000	200,000	200,000	300,000	150,000							
		TOTAL GRANTS	11,898,690	0	200,000	800,000	1,200,000	1,600,000	1,800,000	1,398,690	800,000	1,000,000	1,000,000	1,000,000	1,100,000	0	0

DIRECT ALLOCATION - PIXLEY KA SEME

Department	Account Code	Description	DRAFT												DRAFT	DRAFT	
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
		GRANTS															
190	256534	AMERSFOORT ROADS	1,000,000		50,000	100,000	200,000	200,000	300,000	150,000						0	0
190	256535	DAGGAKRAAL ROADS	1,000,000	50,000	100,000	200,000	200,000	300,000	150,000							0	0
190	256536	WAKKERSTROOM ROADS	1,000,000	50,000	100,000	200,000	200,000	300,000	150,000							0	0
190		AMERSFOORT ROADS	1,900,000	50,000	100,000	200,000	400,000	300,000	300,000	300,000		250,000					
190		DAGGAKRAAL ROADS	1,600,000	50,000	100,000	200,000	400,000	300,000	300,000	250,000							
190		WAKKERSTROOM ROADS	4,100,000		50,000	100,000	300,000	400,000	400,000	400,000	400,000	500,000	500,000	500,000	550,000		
190		VOLKSRUST WTP CONSTR BULK SUPPLY LINE	3,000,000		50,000	100,000	200,000	400,000	300,000	300,000	300,000	300,000	250,000	400,000	400,000		

DIRECT ALLOCATION - PIXLEY KA SEME (continued)

Department	Account Code	Description	DRAFT													DRAFT	DRAFT
			2011/2012	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MCH 2012	APR 2012	MAY 2012	JUN 2012	2012/2013	2013/2014
190		AMERSFOORT WATER TREATMENT PLANT	4,000,000		50,000	100,000	200,000	400,000	400,000	400,000	400,000	500,000	500,000	500,000	550,000		
190		PERDEKOP SEWER RETICULATION	3,000,000		50,000	100,000	200,000	400,000	300,000	300,000	300,000	300,000	250,000	400,000	400,000		
190		VUKUZAKHE SEWER TREATMENT PLANT	7,600,000			500,000	500,000	500,000	700,000	900,000	900,000	900,000	900,000	900,000	900,000		
		TOTAL GRANTS	32,200,000	200,000	700,000	1,900,000	3,000,000	3,900,000	3,700,000	3,400,000	2,700,000	3,250,000	2,900,000	3,200,000	3,350,000	0	0

CBPWP

Department	Account Code	Description	DRAFT												DRAFT	DRAFT
			2011/2012												2012/2013	2013/2014
		GRANTS														
500	256077	MKHONDO COMMUNITY HALL	0												0	0
500	256079	GREYLINGSTAD COMMUNITY HALL	0												0	0
500		TOTAL GRANTS 2004/05	0.00												0.00	0.00
			139,168,575	1,000,000	3,200,000	7,521,980	11,480,641	16,355,243	16,312,382	16,098,690	13,500,000	13,450,841	12,550,652	13,148,146	14,550,000	0

3. SDBIP SCORECARD BY KEY PERFORMANCE AREA

3.1 KPA 1: MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10 ⁴	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
Restore and maintain the institutional integrity of the District and its constituent LMs	Organisational Performance Management	MM	# of Organisational Performance reports generated, reporting on all KPI's and targets contained in the IDP /SDBIP	1.5	1.5.1	4	1	1	1	1	4	4	4	4
			# of Internal Audit reports on reported Performance information submitted to Performance Audit Committee	1.5	1.5.2	New	1	1	1	1	4	4	4	4

⁴ Reference 2009/10 Annual Report

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10 ⁴	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
			# of Performance Reports submitted to Mayoral Committee	1.5	1.5.3	New	1	1	1	1	4	4	4	4
		MM	# of formal performance reviews conducted with Section 57 employees	1.5	1.5.4	1	1	N/A	1	N/A	2	2	2	2
Improve and sustain Financial, Human Resources and Management Excellence	Institutional Capacity		Review GSDM organisational structure (annual)	1.1	1.1.1	1	N/A	N/A	N/A	1	1	1	1	1
		CS	% critical vacant positions filled (3 highest levels of management)	1.1	1.1.2	New	N/A	33%	55%	N/A	70%	80%	90%	100%
			% vacant positions filled (total organisation, levels 4 and above)	1.1	1.1.3	New	N/A	30%	65%	N/A	80%	90%	95%	100%

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10 ⁴	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
			% staff turnover rate YTD	1.1	1.1.4	<5%	<5%	<5%	<5%	<5%	<5%	<5%	<5%	<5%
			% achievement for Gender Equity (annual)	1.2	1.2.1	55,5%	N/A	N/A	N/A	>55%	>55%	>55%	>55%	>55%
	Information Communication Technology (ICT) Services	CS	% of AG computer information systems audit findings resolved (annual)	1.3	1.3.1	New	N/A	N/A	N/A	100%	100%	100%	100%	100%
	Skills Development and Capacity Building		% skills levy received in rebate from LG SETA (annual)	1.4	1.4.1	44%	N/A	N/A	N/A	50%	50%	50%	50%	50%

3.2 KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
Improve the quantity and quality of Municipal basic services to the people	Project Management	ITS	% of Capital projects started on time according to appointment of consultants (Including multiyear projects)	2.1	2.1.1	New	50%	75%	100%	N/A	100%	100%	100%	100%
			% of Capital projects with approved specifications (Including multiyear projects)	2.1	2.1.2	New	10%	40%	70%	100%	100%	100%	100%	100%
			% of Capital projects with contractor appointments finalized (Including multiyear projects)	2.1	2.1.3	New	N/A	20%	60%	100%	100%	100%	100%	100%

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
	Project Management	ITS	# of progress reports submitted to Mayoral committee	2.1	2.1.4	New	3	3	3	3	12	12	12	12
			% households with access to basic services: Basic Water	NKPI			N/A	N/A	N/A	report only	report only	report only	report only	report only
			% households with access to basic services: Basic Sanitation	NKPI			N/A	N/A	N/A	report only	report only	report only	report only	report only
			% households with access to basic services: Electricity	NKPI			N/A	N/A	N/A	report only	report only	report only	report only	report only
			% households with access to basic services: Solid waste removal	NKPI			N/A	N/A	N/A	report only	report only	report only	report only	report only

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
	Integrated Waste Management Planning	CSS	% of operational landfill sites monitored in line with Department of Environmental Affairs (DEA) requirements	2.4	2.4.1	New	60%	60%	60%	60%	60%	80%	90%	100%
Advanced Community Well-being	Community Health & Social Development		# of in-house clinics scheduled for voluntary employee testing for HIV/AIDS status	2.9	2.9.1	New	N/A	N/A	1	N/A	1	1	1	1
			Development of HIV/AIDs Strategic and Operational Plan and submission to Council	2.9	2.9.2	New	N/A	N/A	1	N/A	1	N/A	N/A	N/A
			# of TB cases per 100,000 of population (annual)	2.9	2.9.3	New	N/A	N/A	N/A	report only	report only	report only	report only	report only

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
			# HIV/AIDS awareness campaigns implemented to capacitate and build communities (annual)	2.9	2.9.4	New	N/A	1	1	N/A	2	3	3	3
	Disaster Management and safety	CSS	# of educational campaigns to fire prevention, natural disaster awareness	2.5	2.5.1	New	1	1	1	1	4	4	4	4
			% of Capital budget used for the procurement of response vehicles and other equipment	2.5	2.5.2	New	N/A	80%	N/A	N/A	80%	95%	95%	95%

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
	Municipal Health Services	MM	# of LM's utilising the Laboratory facility for water sampling testing (annual)	2.6	2.6.1	New	N/A	N/A	N/A	3	3	TBA	TBA	TBA
		CSS	% of water samples taken per month compared to scheduled target	2.8	2.8.1	New	80%	80%	80%	80%	80%	90%	100%	100%
			% of water samples taken per month that do not comply to SANS 241 and that are reported to the LM's	2.8	2.8.2	New	100%	100%	100%	100%	100%	100%	100%	100%

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
	Municipal Health Services	CSS	% of food handling and preparation facility inspections conducted in terms of the Foodstuffs, Cosmetics, Disinfectant Act (FCDA)	2.8	2.8.3	New	50%	50%	50%	50%	50%	75%	80%	100%
			# of Municipal Health programmes implemented per quarter	2.8	2.8.4	New	3	2	1	1	7	7	7	7
			# of awareness campaigns implemented for the disabled	2.8	2.8.5	New	N/A	3	N/A	N/A	3	3	3	3
			% of Municipal Health and Environmental related complaints received and required to be attended to	2.8	2.8.6	New	60%	60%	60%	60%	60%	75%	85%	100%

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
	Municipal Health Services	CSS	% of Notifiable diseases reported that require to be investigated per quarter	2.8	2.8.7	New	80%	80%	80%	80%	80%	90%	90%	90%
% of atmospheric emission licence applications received and processed			2.8	2.8.8	New	60%	60%	60%	60%	60%	80%	90%	100%	
% of atmospheric emission licence applications approved (annual)			2.8	2.8.9	New	N/A	N/A	N/A	70%	70%	80%	80%	80%	

3.3 KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
Creation of decent job creation, poverty alleviation, sustainable livelihoods & Rural Development, food security and Land Reform through LED	Regional Economic Growth	MM	% increase in GDP (annual)	3.1	3.1.1	-2% ⁵	N/A	N/A	N/A	report only	report only	report only	report only	report only
			% of Indirect Allocation spend into Tourism and LED initiatives	3.1	3.1.2	New	20%	50%	N/A	80%	80%	85%	85%	85%
			% reduction in unemployment (annual)	3.1	3.1.3	0.90% ⁶	N/A	N/A	N/A	report only	report only	report only	report only	report only
			% reduction in Poverty (annual)	3.1	3.1.4	1,50% ⁷	N/A	N/A	N/A	report only	report only	report only	report only	report only

⁵ Reference IDP 2011/12, GDP decreased from 34% to 32% from 2007 to 2008

⁶ Ibid – unemployment decreased from 24,4% to 23,5% from 2007 to 2008

⁷ Ibid – poverty rate decreased from 46,9% to 45,4% from 2007 to 2008

3.4 KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10 ⁸	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
Improve and sustain Financial, Human Resources and Management Excellence across the District	Financial Management	CFO	% Compliance with accounting standards and systems (GRAP / GAMAP) (annual)	4.1	4.1.1	100%	N/A	100%	N/A	N/A	100%	100%	100%	100%
			Annual Financial Statements (AFS) submitted to AG on / before 30 August (annual)	4.1	4.1.2	on or before 30th August	on or before 30th August	N/A	N/A	N/A	on or before 30th August	on or before 30th August	on or before 30th August	on or before 30th August
			% compliance to MFMA checklist on Quarterly basis	4.1	4.1.3	New	100%	100%	100%	100%	100%	100%	100%	100%
			# of Section 71 Reports submitted to Mayoral Committee	4.1	4.1.4	12	3	3	3	3	12	12	12	12
	Budget and Expenditure Management Services		% of total Operating Budget spend	4.4	4.4.1	83%	20%	40%	60%	85%	85%	90%	95%	95%

⁸ Refer Annual Report 2009/10

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10 ⁸	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
Budget and Expenditure Management Services	CFO	% of Indirect allocation spend	4.4	4.4.2	98%	90%	90%	90%	90%	90%	90%	90%	90%	90%
		Surplus funds invested	4.4	4.4.3	New	100%	100%	100%	100%	100%	100% ⁹	TBA	TBA	TBA
		% of Investments made held to maturity	4.4	4.4.4	New	70%	70%	70%	70%	70%	70%	TBA	TBA	TBA
		% of Direct Allocation Capital Budget spend (LM's allocation)	4.2	4.2.1	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%
		% of total GSDM Capital Budget spend	4.2	4.2.2	100%	90%	90%	90%	90%	90%	90%	90%	90%	90%
		% Municipal Infrastructure Grant (MIG) spend - Pixely Ka Seme (annual)	4.2	4.2.3	New	N/A	N/A	N/A	>90%	>90%	N/A	N/A	TBA	

⁹ Note: cash on hand may not exceed 3 months of operational expenditure

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10 ⁸	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
	Budget and Expenditure Management Services	CFO	# of days for tender turn-around time for projects under R500,000	4.2	4.2.4	New	<60 days	<60 days	<60 days	<60 days	<60 days	TBA	TBA	TBA
			# of days for tender turn-around time for projects in excess of R500,000	4.2	4.2.5	New	<90 days	<90 days	<90 days	<90 days	<90 days	TBA	TBA	TBA
			% BEE procurement as per BBBEE Scorecard incorporated in Bid document (over R200,000)	4.2	4.2.6	78%	>60%	>60%	>60%	>60%	>60%	>70%	>75%	>80%

3.5 KPA 5: INTERGOVERNMENTAL RELATIONS, GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10 ¹⁰	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
Resource management internal governance and information	Governance and Administration	MM	Annual Performance Report submitted to AG (with AFS) on / before 30 August (annual)	5.1	5.1.1	Submitted within due date	N/A	on or before 30th August	N/A	N/A	on or before 30th August	on or before 30th August	on or before 30th August	on or before 30th August
			% of AG Management Letter findings resolved (annual)	5.1	5.1.2	New	N/A	N/A	N/A	100%	100%	100%	100%	100%
			# Shared Services Audit Committee meetings held	5.1	5.1.3	4	1	1	1	1	4	4	4	4
			% execution of Risk based Audit Plan in lines with detailed time schedule	5.1	5.1.4	New	100%	100%	100%	100%	100%	100%	100%	100%

¹⁰ Refer Annual Report 2009/10

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10 ¹⁰	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
	Governance and Administration	MM	% of Internal Audit findings resolved (annual)	5.1	5.1.5	New	N/A	N/A	N/A	100%	100%	100%	100%	100%
			# of workshops conducted to review Risk register	5.1	5.1.6	New	N/A	N/A	N/A	1	1	1	1	1
			# of Risk Committee meetings held	5.1	5.1.7	New	1	N/A	1	N/A	2	2	2	2
		CS	% of existing approved Council policies reviewed and or updated and re-submitted to Council (annual)	5.1	5.1.8	New	N/A	N/A	N/A	100%	100%	100%	100%	100%
			% of new policies developed and submitted to Council (annual)	5.1	5.1.9	New	N/A	N/A	N/A	100%	100%	100%	100%	100%

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets			
						2009/10 ¹⁰	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15	
	Governance and Administration	CS	# of Mayoral committee meetings minutes approved	5.1	5.1.10	New	3	2	3	3	11	11	11	11	
			# of Portfolio committee meetings minutes approved	5.1	5.1.11	New	N/A	N/A	N/A	N/A	N/A	6	6	6	
		MM	% cases reported of corruption, fraudulent or malpractices, investigated within 3 months	5.1	5.1.12	New	100%	100%	100%	100%	100%	100%	100%	100%	100%
			# of Council committee meetings minutes approved	5.3	5.3.1	New	1	1	1	1	4	4	4	4	
Develop internal and external Stakeholder relationships and partnerships	Ward Committees & CDWs	MM	# of IDP/Budget Izimbizo scheduled and held	5.2	5.2.1	7	N/A	N/A	5	2	7	7	7	7	

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10 ¹⁰	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
and efficiently functional Public Participation structures, mechanism and processes	Ward Committees & CDWs	CSS	% media statements submitted to the media houses relating to Council activities	5.2	5.2.2	New	100%	100%	100%	100%	100%	100%	100%	100%
			# of External newsletters developed and distributed	5.2	5.2.3	New	1	1	1	1	4	4	4	4
			# of Municipal website to MFMA requirements	5.2	5.2.4	New	1	1	1	1	4	4	4	4
Create a single window of co-ordination for the support, monitoring and intervention in municipalities within the	Coherent Decision-Making	CFO	# CFO forum meetings convened	5.4	5.4.1	4	1	1	1	1	4	4	4	4
		CSS	# of District Communication Forum meetings held	5.4	5.4.2	New	1	1	1	1	4	4	4	4
			# of Disability Forum meetings held	5.4	5.4.3	New	1	1	1	1	4	4	4	4

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10 ¹⁰	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
District	Coherent Decision-Making	ITS	# of Technical Infrastructure District Forum meetings held	5.4	5.4.4	New	1	1	1	1	4	4	4	4
		MM	# of IDP Forum meetings held	5.4	5.4.5	New	1	1	1	1	4	4	4	4
			# of Transport Forum meetings held	5.4	5.4.6	New	1	1	1	1	4	4	4	4
		CSS	# of District Disaster Management Advisory Forums held	5.4	5.4.7	New	1	1	1	1	4	4	4	4

3.6 KPA 6: SPATIAL RATIONALE AND MUNICIPAL PLANNING ALIGNMENT

Strategic Objective	Programme	Owner	KPI	IDP Link	KPI Ref	Baseline	2011/12					Outer year Targets		
						2009/10 ¹¹	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	12/13	13/14	14/15
Stimulate integrated and sustainable and shared Regional Development through aligned Spatial Planning	IDP	MM	Approval of IDP/ Budget within Council approved framework	6.1	6.1.1	on or before 31st May	N/A	N/A	N/A	on or before 31st May	on or before 31st May	on or before 31st May	on or before 31st May	on or before 31st May
			SDBIP approved by Mayor within 28 days after approval of budget	6.1	6.1.2	New	N/A	N/A	N/A	Within 28 days after approval of budget	Within 28 days after approval of budget	Within 28 days after approval of budget	Within 28 days after approval of budget	Within 28 days after approval of budget

¹¹ Reference 2009/10 Annual Report

4. STRATEGIC PROJECTS TO SUPPORT SERVICE DELIVERY

Strategic Objective	Programme	KPA Ref	Owner	Project	IDP Link	Ref	Budget	Source	Outcome	Dates		2011/12			
										Start	End	Qtr 1 Milestone	Qtr 2 Milestone	Qtr 3 Milestone	Qtr 4 Milestone
Improve and sustain Financial, Human Resources and Management Excellence	Information Communication Technology (ICT) Services	KPA 1	CS	Develop and conduct an internal questionnaire of ICT service provision	1.3	PRJ1	N/A	Internal	Establish future IT strategy	Oct-11	Jun-12	N/A	Develop criteria for questionnaire	Circulate questionnaire to be populated and evaluate input	Submit report to HOD for consideration
Advanced Community Well-being	Disaster Management and safety	KPA 2	CSS	Develop and implement a District standardised reporting system for Disaster management	2.5	PRJ2	N/A	Internal	District wide standardised reporting format	Jul-11	Dec-11	Develop format of reporting system	Submit to District Forum for comment	Implement reporting system throughout District	District Forum to review new system
				Implementation of Fully functional Disaster Recovery sites	2.5	PRJ3	N/A	Internal	Disaster centers fully operational	Jul-11	Jun-12	N/A	N/A	Develop Business Plan to motivate funding for completed Disaster Centres	Submit Business Plan to MM

Strategic Objective	Programme	KPA Ref	Owner	Project	IDP Link	Ref	Budget	Source	Outcome	Dates		2011/12			
										Start	End	Qtr 1 Milestone	Qtr 2 Milestone	Qtr 3 Milestone	Qtr 4 Milestone
Deepen democracy through effectively and efficiently functional Public Participation structures, mechanism and processes	Ward Committees & CDWs	KPA 5	CSS	% external customer satisfaction rating (annual)	5.2	PRJ4	N/A	Internal	Establish level of service provided	Oct-11	Jun-12	N/A	Develop criteria for questionnaire	Circulate questionnaire to be populated and evaluate input	Submit report to MM for consideration
Advanced Community Well-being	District Municipal Support Services	KPA 2		Development of policy and plan to facilitate Sports programmes for LM,s	N/A	PRJ5	250,000	Indirect All	Approved Sports Policy	Oct-11	Jun-12	N/A	Develop policy	Submit Plan to Council	Develop Business Plan and submit to HOD for consideration
Improve the quantity and quality of Municipal basic services to the people	Access to Water and Sanitation	KPA 2	MM	Update Bulk Water/Sewerage Report	2.2	PRJ6	500,000	Indirect All	Compilation of District Integrated Water Master Plan (IWMP)	Jul-11	Jun-12	N/A	N/A	Section 5 of IWMP completed	Section 6 of IWMP completed
Improve and sustain Financial, Human Resources and	Budget and Expenditure Management Services	KPA 4	CFO	Loan funding to raise finance for identified Capital	4.4	PRJ7	N/A	Internal	Secure appropriate funding	Jan-12	Jun-12	N/A	N/A	Advertise for funding in compliance to	Secure funding based on solvency of District

Strategic Objective	Programme	KPA Ref	Owner	Project	IDP Link	Ref	Budget	Source	Outcome	Dates		2011/12			
										Start	End	Qtr 1 Milestone	Qtr 2 Milestone	Qtr 3 Milestone	Qtr 4 Milestone
Management Excellence across the District				projects (R30m)										MFMA section 46	
Improve and sustain Financial, Human Resources and Management Excellence across the District	Financial Management		CFO	Operation Clean Audit 2014	4.1	PRJ8	500,000	Indirect All	Clean Audit Report	Jul-11	Jun-12	Advertise for appointment of service provider to assist in set-up of data base for Supply Chain	Procurement and implementation of hardware/software	Training of SCM and associated staff with system	N/A
				Asset Verification (internal & external)	4.1	PRJ9	N/A	Internal	GRAP Compliance	Oct-11	Jun-12	N/A	Submit mid-year report to MM on asset verification findings	N/A	Final report to MM on asset verification findings
				Review SCM Policy	4.1	PRJ10	N/A	Internal	Approved SCM Policy	Jul-11	Jun-12	Review and update existing SCM Policy based on best practices	Submit reviewed SCM Policy to Council for approval	Training of all Councilors / staff on new SCM Policy	N/A

Strategic Objective	Programme	KPA Ref	Owner	Project	IDP Link	Ref	Budget	Source	Outcome	Dates		2011/12			
										Start	End	Qtr 1 Milestone	Qtr 2 Milestone	Qtr 3 Milestone	Qtr 4 Milestone
			CFO	Facilitation of approval of adjustment budget in compliance with MFMA	4.1	PRJ1 1	N/A	Internal	Approved Adjusted Budget	Aug-11	Jan-12	N/A	Solicit departmental input on proposed changes to original Budget	Submission of Adjusted Budget for Council approval	N/A